

## **Project Management of Refurbishment** *Skelton Group, Tyseley, Birmingham*



**Bradley-Mason** 



Unit 8: Before (above) and after (left). Bradley-Mason LLP transformed the building.

Bradley-Mason worked with Skelton Group (Midlands) Ltd [LL] and Unipres (UK) Limited [Tenant] during the last three months of 2010 in order to facilitate a bespoke, fully refurbished, manufacturing facility for press technology in support of leading brands within the automobile industry.

The initial meetings took place mid-August with design and budget costs agreed by 1 September 2010.

End dates for delivery were fixed and, whilst costs were important, failure to deliver the facility by 31 December 2010 would have had major supply chain issues for Unipres (as an example, there was an eight hour window from Unipres manufacture to installation within automobiles). Operationally, the site went live 1 February 2011 with the period between December and January involving the installation and commissioning of necessary Computer Aided Manufacture (CAM) equipment ready for operations.

Whilst design and costs were fixed prior to commencement, the limited period for the design resulted in inevitable revisions to ensure the scheme satisfied the evolving expectations. The partnering approach of all stakeholders and the pro-active nature of the contractor all contributed to the project being delivered on time and below budget.

Close communications, team working and careful cost control enabled the success of this project.





Unit 8: Before (top) and (bottom).

For more information contact info@bradley-mason.com or call us on 01423 534 604.

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